FRA
EUROPEAN UNION AGENCY FOR FUNDAMENTAL RIGHTS

DECLARATION OF INTEREST

Information on direct or indirect interests of relevance to the mission of the Agency

Name: Sam Muller

Organisation/Company: Jubra Company Advisors

Legal Address: Prinsen weg 107 2242 ED Wassenaar

Position: Member/Alternate of the Management Board

do hereby declare on my honour that, to the best of my knowledge, the only direct or indirect interests I have in are those listed below:

(1) Direct interest (financial benefits arising from, for example, employment, contracted work, investments, fees etc.)

My salary From the Hague University of Applied Sciences
+ Consultancy work

(2) Indirect financial interests e.g. grants, sponsorships, or other kind of benefits

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(3) Interests deriving from the professional activities of the member or his/her close family Members

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(4) Interests to the choice of contractor especially in calls regarding the selection of FRANET National Focal Points and interests in intervening in the performance of the contract and in the operation of business relationship between FRA and its National Focal Points

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DECLARATION OF INTEREST

(5) Other interests or facts that the undersigned considers pertinent

I declare on my word of honour that the information provided above is true and complete.

Done at Uusimaa on 30/4/26

Signature: [redacted]