ANNEX A.1 – TECHNICAL SPECIFICATIONS

OPEN CALL FOR TENDERS

F-SE-15-T01

Provision of Web Development Services
1 Contents

1 Background information.................................................................................................................. 3
2 Scope of required services .............................................................................................................. 3
3 Definition of Lots .......................................................................................................................... 3
4 Description of services .................................................................................................................. 3
4.1 Lot 1 – Intranet Web Development services .................................................................................. 3
4.2 Lot 2 – Internet Web Development services .................................................................................. 5
5 Technical Infrastructure requirements ............................................................................................... 6
6 Contract execution ........................................................................................................................... 7
7 Specific requirements for Times and Means request for services ..................................................... 8
8 Project management and progress reporting ................................................................................... 9
8.1 Project organisation ....................................................................................................................... 9
8.2 Project Meetings ............................................................................................................................ 9
8.3 Communication & Language ....................................................................................................... 10
8.4 Project Management and Quality Plan .......................................................................................... 10
8.5 Project monitoring and reporting .................................................................................................. 10
8.6 Acceptance of deliverables ......................................................................................................... 11
9 Description of profiles ...................................................................................................................... 12
9.1 Project Manager ........................................................................................................................... 12
9.2 Senior Analyst .............................................................................................................................. 13
9.3 Senior Developer .......................................................................................................................... 13
9.4 Developer ..................................................................................................................................... 14
9.5 Graphical Interface Designer / User Experience Expert ................................................................. 15
1 Background information

The European Union Agency for Fundamental Rights (FRA), hereinafter referred to as “the Contracting Authority”, intends to sign a framework contract for the provision of web development services as described in the present document.

The FRA is based in Vienna, Austria. More information about the Agency can be found under its website http://www.fra.europa.eu.

2 Scope of required services

The “Web Development Services” are intended to cover software development services, including analysis, design, development, testing and project management.

It covers software development and maintenance of both intranet and internet facing applications like the Contracting Authority’s website and its intranet and extranet applications.

It will be up to the Contracting Authority to decide where the actual work will be carried out - either at the Contracting Authority’s premises or at the contractor’s premises.

3 Definition of Lots

The provision of the required services is organized in two Lots:

**Lot 1 – Intranet Web Development Services**: It covers software development and maintenance related to intranet and extranet applications.

**Lot 2 – Internet Web Development Services**: It covers software development and maintenance of internet facing applications like the Contracting Authorities' website and other web application available to the public/ stakeholders.

4 Description of services

4.1 Lot 1 – Intranet Web Development services

Under Lot 1 the contractor will be requested to provide services related to the Contracting Authorities’ intranet and extranet applications (existing or development of new ones), namely:

- Development and corrective and evolutive maintenance of existing intranet (incl.extranet applications);
- Development and maintenance of new intranet/extranet applications;
- Data analysis, modeling and migration;
- Database design and development for intranet/extranet web applications;
- Web application integration solutions;
The following activities are involved in providing the above services:

- Project management;
- Analysis and Design;
- Development and programming;
- Testing (all phases), acceptance and deployment;
- Development and consulting on the applications’ presentation layout;
- Consulting on the application’s information architecture;
- Performance measuring and improvement;
- User interface definition and development;
- Feasibility studies and technical & usability assessments;
- Hand-over and take-over of applications;
- Technical documentation as well as user training.
- Maintenance and technical upgrades

The products, technologies and tools to be covered under the contract are the following:

- Java 7, J2EE,JSP,JDBC, Javascript, Java Beans
- HTML, XML, XSL
- SQL,PL/SQL
- MS-SQL and ORACLE
- Windows Server 2008 R2 and Windows Server 2012
- SharePoint 2013
- Microsoft.NET, ASP.NET, C#;
- Business Intelligence & reporting tools like Microsoft Reporting Services, SpagoBI(Open source) and Jasper reports;
- Apache, MS IIS;

The above is meant to be a non-exhaustive list of services, activities and products planned to be covered under Lot 1.

The minimum version to be supported is indicated. It is expected that the contractor will keep abreast of progress related to the underlying software so as to support newer versions as they become available. This will be required since the contractor will be expected to also cover upgrades of applications to newer versions.

The contractor shall act as necessary to ensure successful handover of the applications to the next contractor at the end of the framework contract, so as to safeguard optimal operation and continuity. On conclusion of the contract, the contractor will be required to provide the Contracting Authority with all the data contained on the Contracting Authority’s applications together with any necessary tools, source code and other material connected with establishing, operating and further
developing the applications. The contractor will have to ensure that the handover of any of the above is made efficiently and effectively.

The services under Lot 1 could be acquired either through Quoted Times and Means, Times and Means or Fixed Price specific contract or order forms.

The contractor must provide the required development environment infrastructure whereas the staging and production environments will be provided by the Contracting Authority.

The contractor may be requested to provide the services at either its own premises or at the Contracting Authority’s premises.

4.2 Lot 2 – Internet Web Development services

Under Lot 2, the contractor will be requested to provide services related to the Contracting Authority’s internet based applications (existing or development of new ones), namely:

- Development, corrective and evolutive maintenance of existing internet/extranet applications;
- Development of new internet applications;
- Corrective and evolutive maintenance of new applications;
- Data analysis, modeling and migration;
- Database design and development for web applications;
- Development and corrective and evolutive maintenance of existing mobile apps;
- Development of new mobile apps;
- Web application integration solutions;
- Usability and accessibility testing of new and existing internet applications and mobile apps;

The following activities are involved in providing the above services:

- Project management;
- Analysis and Design;
- Development and programming;
- Testing and deployment of internet applications and mobile apps;
- Development and consulting on the applications’ presentation layout;
- Consulting on the application’s information architecture;
- User interface definition and development;
- Feasibility studies and technical, usability and accessibility assessments;
- Hand-over and take-over of applications;
- Performance measuring and improvement;
• Technical Documentation, training of users and user’s manuals.

The **products, technologies and tools** to be used are the following:

- Drupal 7, LimeSurvey, Piwik, R, SPSS
- Java, PHP, MySQL, Javascript, Objective-C, SQL, PL/SQL, Oracle database, Oracle (BEA) Weblogic
- HTML, HTML5, XML, XSL, CSS

The above is meant to be a non-exhaustive list of services, activities and products planned to be covered under Lot 2.

The minimum version to be supported is indicated. It is expected that the contractor will keep abreast of progress related to the underlying software so as to support newer versions as they become available. This will be required since the contractor will be expected to also cover upgrades of applications to newer versions.

The contractor shall act as necessary to ensure successful handover of the whole website to the next contractor at the end of the framework contract, so as to safeguard optimal operation and continuity. On conclusion of the contract, the contractor will be required to provide the Contracting Authority with all the data contained on the Contracting Authority’s website together with any necessary tools, source code and other material connected with establishing, operating and further developing the website. The contractor will have to ensure that the handover of any of the above is made efficiently and effectively.

The services under Lot 2 could be acquired either through Quoted Times and Means, Times and Means or Fixed Price specific contracts or order forms.

The activities are normally performed at the contractor’s premises. However, specific technical tasks, interventions or analysis can take place at the Contracting Authority’s premises.

The contractor must provide the required development environment infrastructure, whereas the staging and production environments will be provided by the Contracting Authority.

5 Technical Infrastructure requirements

The following sections describe the existing technical infrastructure of the Contracting Authority. It is not exhaustive and is constantly evolving. The contractor should ensure that any developments take into consideration these requirements. Any changes to this infrastructure will be notified to the contractor where there might be an implication for an on-going specific contract or order form.
Information Systems Infrastructure

**Databases:** MS SQL, ORACLE, MySQL

**Content and Document Management Systems:** SharePoint 2013, Drupal 7

**Configuration and change management tools:** MS Visual Studio Team foundation

**Programing languages and frameworks:** Java, J2EE, ASP, NET, Struts, Hibernate, XML, PHP, SQL, PL/SQL, Javascript, R, SPSS

**Web and application servers:** Apache, MS IIS, ORACLE (BEA) Weblogic

**Collaboration and portal technologies:** MS SharePoint 2013

**Business Intelligence & Reporting:** MS Reporting services, SpagoBI and Jasper reports

**Survey tools:** Limesurvey

**Statistics tools:** Google Urchin, Piwik

**Office tools:** Microsoft Office 2013, Adobe CS 6,

**Operating systems:** Windows 8.1, Windows Server 2012, Linux

**Back office tools:** MS System Center (SCCM), MS Data Protection Manager (DPM).

6 Contract execution

The services shall be provided on the basis of different request for services:

- Fixed price requests for services, which correspond to the order of a defined work. These assignments will be executed, in general, at the contractor’s premises.

- Quoted Time & Means requests for services, which correspond to the order of person days for defined subtasks. These orders may vary from a few man-days to a substantial number of man-days. The request for services under Quoted Time & Means specific contracts or order forms will be executed at the contractor’s premises.

- Times & Means requests for services, which correspond to the order of a number of days for defined profiles. These orders normally will be a few man-days. The orders under Time & Means specific contracts will be executed at the Contracting Authorities’ premises.

The ordering process will be initiated by the Contracting Authority sending a request for services to the first framework contractor in cascade to provide an offer based on the technical specifications provided. Please refer to article 1.4 of the attached Annex B - Draft Framework contract.

The contractor will provide its quotations and the Contracting Authority will evaluate them. Upon agreement, a specific contract or an order form will be signed.

Should the first framework contractor in cascade be unavailable, the provisions of article 1.4 of the Framework contract shall apply.
7 Specific requirements for Times and Means request for services

In relation to the Times and Means request for services, the conditions described below will apply.

Prior to the conclusion of the specific contract or order form:

- The contractor(s) must present, for each requested profile, at least 2 candidates that meet the minimum education and professional experience requested per profile.
- The proposed candidates must be available for interviews at the Contracting Authority’s premises.
- Candidates proposed must be available at the start of the project and also be able to work at the Contracting Authority’s premises, if specified, for the required period.

During the execution and after the conclusion of the specific contract or order form:

- Upon the Contracting Authority’s request, the contractor must be able to replace the personnel who prove incapable of carrying out the specified tasks to the required standards. The replacement candidate will be given sufficient training during an adequate handover period of at least 14 working days, so that he/she may be immediately operational when the original candidate is withdrawn. Any such replacement and training, if required, will be carried out at no additional cost to the Contracting Authority.
- The contractor shall give one month’s notice to the Contracting Authority of any personnel changes in the team. The prior agreement of the Contracting Authority must be obtained.
- In case of ‘force majeure’, if the original person is no longer able to carry out the work, the contractor is obliged to inform the Contracting Authority, immediately provide a competent replacement person and arrange sufficient training (during an adequate handover period where possible) to guarantee continuity of the service provided to the Contracting Authority. Any such replacement will be effected at no additional cost to the Contracting Authority.
- In case of replacement, the contractor must propose a minimum of two replacement persons with the required qualifications and professional experience.

For Times and Means orders, the prices per person-day must include all costs and expenses directly and indirectly connected with the services to be provided, except for the travel costs from the contractor’s place of establishment to the Contracting Authority’s premises in Vienna (Austria) and the corresponding daily and accommodation allowances, which will be reimbursed separately to the contractor in accordance with the provisions stated in article 1.3.3 and 2.16 of the Draft Framework Services Contract (Annex B).

The daily subsistence allowance and the flat-rate ceiling accommodation applicable are as follows:
8 Project management and progress reporting

During the implementation of specific contracts and order forms under the framework contract the following should be provided by the contractor:

8.1 Project organisation

The project organisation will consist of the contractor’s project team and the Project Officer appointed by the Contracting Authority.

The contractor shall nominate a project manager to have on his/her behalf overall responsibility for the execution of the project. The selected tenderer shall supply the curriculum vitae of the proposed project manager and other members of the project team.

A back-up for the contractor’s project manager in case of unavailability should be nominated. In addition, a description of the tasks, responsibilities and profiles of all members will be provided in the contractor’s offer. Any change of project related personnel occurring once the contract has been signed shall be notified to the Contracting Authority in writing. The Contracting Authority shall agree to the proposed changes in writing provided that the curriculum vita of the new member is in line with the Contracting Authority requirements.

The project manager will ensure that the work under the contract is executed according to the specifications and with respect to the contractual deadlines. The project manager will be responsible to ensure quality-check of all deliverables and to respect the project management and quality plans.

The Contracting Authority will nominate a Project Officer to monitor the project schedule and its progress. He or she will be the main point of contact for the contractor. The Project Officer may be assisted by other Contracting Authority’s officers, if deemed necessary. The contractor will be informed in such case.

8.2 Project Meetings

During the life of the contract, project meetings will take place. This will be either at the Contracting Authority’s premises or via phone / video conference – to be decided by the Contracting Authority. These meetings will include a kick-off meeting at the beginning of the project, typically at the Contracting Authority’s premises and the meetings necessary for the take-over and/or handover of the contract. **Meeting expenses will be paid to the contractor on the basis of Times and Means requests for services.**
8.3 Communication & Language

Communication between the contractor and the Contracting Authority must be possible by phone, electronic mail, fax, normal and registered mail. Communication must be possible outside normal working hours and the Contracting Authority must be assured of a prompt response. The working language of the Contracting Authority is English. The English language shall be used throughout the project duration for all communication, reports and other documentation.

8.4 Project Management and Quality Plan

The contractor(s) shall supply an overall Project Management and Quality Plan (PMQP). At minimum, the PMQP should include details of:

- The quality assurance methodology to be applied by the contractor, including relevant quality check-points and indicators related to the contract,
- the contractor's project organisation, including the main points of interface with the Agency,
- a detailed project schedule,
- project deliverables and timing,
- an Acceptance Plan including all milestones, deliverables, review, activities and dependencies for the timely and efficient completion of the contract,
- the project's critical path,
- a risk assessment and risk mitigation procedures,
- a list and description of actions required to be taken by the Contracting Authority.

The PMQP should be of sufficient detail to enable the Contracting Authority to evaluate progress and assess the QA methodology applied. The PMQP shall be one of the project deliverables under a specific contract or order form, being subject to the approval by the Contracting Authority. If a need arises, the PMQP should be updated to reflect the current situation (again subject to Contracting Authority’s approval).

8.5 Project monitoring and reporting

In case of long term specific contracts, i.e. lasting more than 3 months, the contractor might need to submit regular progress reports to the Contracting Authority, addressing at least the following points:

- the current status of the project,
- an analysis of any problem experienced and corresponding corrective actions, taken or proposed,
- justification of any details occurred,
• current resource consumption per team member.
• any actions required to be taken by the Contracting Authority,
• an updated detailed project schedule,
• detailed plan of activities for the next month.

The last month of the specific contract or order form the contractor(s) shall prepare and submit a Final Report to the Contracting Authority, addressing at least the following:
• Details of the results achieved,
• Quality assurance methods applied,
• Deviations from the original project plan with detailed justifications,
  • Description of problems encountered and solutions adopted,
  • Deliverables submitted.

8.6 Acceptance of deliverables

The procedure for accepting the deliverables shall be the following:
• The Contracting Authority receives the deliverables according to the contract deadlines.
• During the progress report meetings, the contractor presents the deliverables for discussion with the Contracting Authority.
• Further actions which, in the opinion of the Contracting Authority, would be necessary for the acceptance of the deliverables will be undertaken by the contractor without delay. A new deliverable which takes into account comments or suggestions made by the Contracting Authority will have to be re-submitted within (2) two weeks unless specified otherwise.
• The contractor provides the Contracting Authority with access to an online database in order to monitor possible bugs and problems. Both parties will enter problems and bugs faced as tickets. The contractor will update the status of the tickets to reflect progress. The Contracting Authority’s Project Officer shall give his/her approval before any ticket is closed.
• Once a deliverable is accepted by the Contracting Authority, the contractor shall provide a period of 12 months’ warranty during which bugs and problems will be fixed by the contractor free of charge, in accordance with article 1.11 of the Framework Contract.

All reports and related documentation delivered to the Contracting Authority shall be written in English.

The contractor shall produce the deliverables in an electronic format if requested.
9 Description of profiles

The following sections describe the project team’s requested profiles per lot:

9.1 Project Manager

<table>
<thead>
<tr>
<th>Nature of the tasks</th>
<th>Education &amp; Professional Experience</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Project management including proposals for project strategies, planning, definition of tasks and deliverables, review of project deliverables, quality control, risk analysis and management, project status reports, problem reporting and management systems, follow up and organization.</td>
<td>• University degree or secondary education followed by 10 years of professional experience</td>
</tr>
<tr>
<td>• Provide effective leadership for the project team ensuring that team members are motivated and constantly developing their skills and experience. Be in-charge of project activities and review deliverables.</td>
<td>• Minimum 6 years of professional experience in IT</td>
</tr>
<tr>
<td>• Participate in functional and technical working groups and progress meetings.</td>
<td>• Minimum 4 years of professional experience in IT</td>
</tr>
<tr>
<td>• Estimate monitors costs, timescales and resource requirements for the successful completion of each project to agreed terms of reference.</td>
<td>• Excellent knowledge of written/spoken English (minimum level C1 based on Common European Framework of Reference (CEF)).</td>
</tr>
</tbody>
</table>
### 9.2 Senior Analyst

| Nature of the tasks | • Analyse requirements and transform them into technical specifications  
|                     | • Consultancy studies in a specific technical domain regarding information systems.  
|                     | • Production of use case models, software architecture documentation.  
|                     | • Provide expertise in a specific technical domain regarding information systems.  
|                     | • Technical evaluations and provide expertise on integration of IS into the working environment.  
|                     | • Be the interface between the project manager and the developers.  
|                     | • Able to draft all the required documentation. |

| Education & Professional Experience | • University degree or secondary education followed by 6 years of professional experience.  
|                                    | • Minimum 4 years of professional experience in IT  
|                                    | • Minimum 3 years’ professional experience in technical analysis tasks (e.g. analysis and programming, databases, web application development) as well as working with at least 3 of the products, technologies and tools listed in Section 4 of Annex A.1 Technical Specifications for the corresponding lot  
|                                    | • Good knowledge of written/spoken English (minimum level B2 based on Common European Framework of Reference (CEF)) |

### 9.3 Senior Developer

| Nature of the tasks | • Definition of the logical and physical structure of web sites and web pages.  
|                     | • Prototyping.  
|                     | • Produce the relevant technical documentation and documentation for the support team.  
|                     | • Definition and integration of the various required technological components.  
|                     | • Development of complex web-enabled applications, from front-end to back-end systems.  
|                     | • Creation of distributed applications for web environments. |
### Education & Professional Experience

- University degree or secondary education followed by 6 years of professional experience
- Minimum 4 years of professional experience in IT
- Minimum 3 years of web development and database experience working with at least 3 of the products, technologies and tools listed in Section 4 of Annex A.1 Technical Specifications for the corresponding lot
- Good knowledge of written/spoken English (minimum level B2 based on Common European Framework of Reference (CEF))

### 9.4 Developer

#### Nature of the tasks

- Development of web-enabled applications.
- Creating/maintaining web applications.
- Development of front-end and back-end systems including database development tasks

#### Education & Professional Experience

- University degree or secondary education followed by 5 years of professional experience
- Minimum 3 years of professional experience in IT
- Minimum 2 years of professional experience in web development and database experience working with at least 3 of the products, technologies and tools listed in Section 4 of Annex A.1 Technical Specifications for the corresponding lot
- Good knowledge of written/spoken English (minimum level B2 based on Common European Framework of Reference (CEF))
9.5 Graphical Interface Designer / User Experience Expert

<table>
<thead>
<tr>
<th>Nature of the tasks</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>• Design and Development of user interfaces.</td>
<td></td>
</tr>
<tr>
<td>• Programming of the graphical user interface.</td>
<td></td>
</tr>
<tr>
<td>• Knowledge of human interaction in Information systems and ergonomic aspects and</td>
<td></td>
</tr>
<tr>
<td>related international standards like W3C, WAI etc.</td>
<td></td>
</tr>
<tr>
<td>• Application of accessibility and usability best practices</td>
<td></td>
</tr>
<tr>
<td>• Definition and creation of the graphical layout of web pages, prototyping.</td>
<td></td>
</tr>
<tr>
<td>• Creation of graphical elements to be included in web pages.</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Education &amp; Professional Experience</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>• Complete training courses on web design and/or user experience or 4 years of</td>
<td></td>
</tr>
<tr>
<td>proven professional experience in web design and/or user experience.</td>
<td></td>
</tr>
<tr>
<td>• Minimum 3 years of professional experience in web design and/or user experience.</td>
<td></td>
</tr>
<tr>
<td>• Good knowledge of written/spoken English (minimum level B2 based on Common</td>
<td></td>
</tr>
<tr>
<td>European Framework of Reference (CEF)).</td>
<td></td>
</tr>
</tbody>
</table>

The CVs presented must have experience, collectively as a team, in all the products, technologies and tools listed in Section 4 for the corresponding lot.

The minimum number of CVs per profile to be provided is as follows:

<table>
<thead>
<tr>
<th>ID</th>
<th>Profile</th>
<th>Lot 1</th>
<th>Lot 2</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Project Manager (PM)</td>
<td>2 CVs</td>
<td>2 CVs</td>
</tr>
<tr>
<td>2</td>
<td>Senior Analyst (AN)</td>
<td>2 CVs</td>
<td>2 CVs</td>
</tr>
<tr>
<td>3</td>
<td>Senior Developer (SD)</td>
<td>3 CVs</td>
<td>3 CVs</td>
</tr>
<tr>
<td>4</td>
<td>Developer (DEV)</td>
<td>3 CVs</td>
<td>3 CVs</td>
</tr>
<tr>
<td>5</td>
<td>Graphical Interface Designer (GID)</td>
<td>2 CVs</td>
<td>2 CVs</td>
</tr>
</tbody>
</table>

The same CV can be proposed for each Lot but the same CV can only cover one of the above profiles. All CVs proposed must meet the minimum educational and professional requirements per profile described above.

An indicative resource allocation per profile for the duration of the framework contract is presented below:

<table>
<thead>
<tr>
<th>ID</th>
<th>Profile</th>
<th>Lot 1</th>
<th>Lot 2</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Project Manager (PM)</td>
<td>10%</td>
<td>10%</td>
</tr>
<tr>
<td>2</td>
<td>Senior Analyst (AN)</td>
<td>10%</td>
<td>10%</td>
</tr>
<tr>
<td>3</td>
<td>Senior Developer (SD)</td>
<td>45%</td>
<td>45%</td>
</tr>
<tr>
<td>4</td>
<td>Developer (DEV)</td>
<td>30%</td>
<td>30%</td>
</tr>
<tr>
<td>5</td>
<td>Graphical Interface Designer (GID)</td>
<td>5%</td>
<td>5%</td>
</tr>
</tbody>
</table>

The following table gives an indication of the Contracting Authority’s software
development and technology usage:

<table>
<thead>
<tr>
<th>ID</th>
<th>Software development Technologies</th>
<th>% of effort for the FWC duration</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Lot 1</td>
</tr>
<tr>
<td>1</td>
<td>SharePoint 2010, .NET, ASP.NET, MS SQL</td>
<td>65%</td>
</tr>
<tr>
<td>2</td>
<td>JAVA, J2EE, JavaBeans, Oracle or MS SQL</td>
<td>35%</td>
</tr>
<tr>
<td>3</td>
<td>Drupal, PHP, MySQL, R, SPSS, HTML, HTML5, CSS, XML, XSL, Javascript, Objective-C, Piwik, Limesurvey,</td>
<td>10%</td>
</tr>
<tr>
<td></td>
<td>TOTAL</td>
<td>100%</td>
</tr>
</tbody>
</table>

The following table provides an indication of the type of specific contract usage:

<table>
<thead>
<tr>
<th>Type of Specific Contract</th>
<th>Lot 1 - % of effort for the FWC duration</th>
<th>Lot 2 - % of effort for the FWC duration</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fixed Price</td>
<td>35%</td>
<td>50%</td>
</tr>
<tr>
<td>Quoted Times and Means</td>
<td>60%</td>
<td>45%</td>
</tr>
<tr>
<td>Times and Means</td>
<td>5%</td>
<td>5%</td>
</tr>
</tbody>
</table>